

## **Letter of Reference**

Application for the Master's degree programme "International Management Asia" at Konstanz University of Applied Sciences (HTWG)

Name and academic title academic referee: Position:	e of the					
Subject:		-				
University:						
Address/contact informa	tion:					
Name of the applicant:						
I have known the applica	ant since:	-				
He / she has taken the for examinations:						
Type of assessment:			Gra	de (average g	rade in severa	I tests)
☐ Written exam						
Oral exam						
Presentation						
☐ Term/Seminar pa	per					
☐ Project report Ba	chelor thesis					
Academic	1	2	3	4	5	No
aptitude:	Very good	Good	Satisfactory	Sufficien	Inadequate	specification possible
Exam grades						
Study motivation						
Structured Methodology						
Analytical thinking						
Performance orientation						
Academia competence						
Academic competence						
Cognitive complexity						

## [Geben Sie Text ein]

Personal aptitude	e 1 Very good	2 Good	3 Satisfactory	4 Sufficien	5 Inadequate	No specification possible				
Active interests outside area of studi	es 🗆									
Integration into the bachelor cohort										
Voluntary work/servi	ce 🗆									
Activities in student representation body										
General knowledge										
Flexibility										
Interpersonal competencies										
In summary, accordin 5%  □ of students of in his/he	10%	ssessment th		among the top	no statemo possible					
	Strong recommend	dation								
	Endorsement without reservation									
	Endorsement with some reservation									
Place/date					Signature	e of referee				